



Toronto and Region
Conservation
for The Living City®

2016 BUDGET
OPERATING AND CAPITAL

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Attachment I - 2016 Business Synopsis and Rational

Toronto and Region Conservation Authority
2016 Operating and Capital Budget

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	13,552,000	13,285,000	13,285,021	267,000	2.0%
Capital levies	43,004,000	42,691,000	33,665,166	313,000	0.7%
Other	8,843,000	4,533,000	3,889,714	4,310,000	95.1%
Government Grants					
Provincial	3,263,000	3,572,000	3,675,213	(309,000)	-8.7%
Federal	1,861,000	1,277,000	1,833,998	584,000	45.7%
Other	-	-	-	-	0.0%
User fees, sales and admissions	20,004,000	18,432,000	18,864,715	1,572,000	8.5%
Contract services					
Municipal	8,842,000	19,375,000	16,890,527	(10,533,000)	-54.4%
Compensation agreements	255,000	2,158,000	1,205,352	(1,903,000)	-88.2%
Corporate and other	1,266,000	2,247,000	1,352,678	(981,000)	-43.7%
Rent and property interests	2,993,000	3,631,000	3,206,134	(638,000)	-17.6%
Fundraising					
Donations	1,192,000	2,299,000	1,128,844	(1,107,000)	-48.2%
The Living City Foundation	1,514,000	2,004,000	1,832,343	(490,000)	-24.5%
Investment income	600,000	600,000	611,831	-	0.0%
Sundry	143,000	82,000	330,501	61,000	
Total Revenue	107,332,000	116,186,000	101,772,037	(8,854,000)	-7.6%

Toronto and Region Conservation Authority

2016 Operating and Capital Budget

	2016 Budget	Revised 2015 Budget	2015 Year to Date	\$ Change over 2015 Budget	% Change over 2015 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	2,563,000	2,217,000	1,383,995	346,000	15.6%
Climate Science	590,000	690,000	605,612	(100,000)	-14.5%
	<u>3,153,000</u>	<u>2,907,000</u>	<u>1,989,607</u>	<u>246,000</u>	<u>8.5%</u>
Water Risk Management					
Water Resource Science	2,742,000	6,200,000	3,675,454	(3,458,000)	-55.8%
Erosion Management	13,823,000	16,869,000	19,369,757	(3,046,000)	-18.1%
Flood Management	3,700,000	4,130,000	2,649,597	(430,000)	-10.4%
	<u>20,265,000</u>	<u>27,199,000</u>	<u>25,694,808</u>	<u>(6,934,000)</u>	<u>-25.5%</u>
Regional Biodiversity					
Biodiversity Monitoring	2,510,000	2,109,000	2,231,794	401,000	19.0%
Ecosystem Management Research and Directions	998,000	879,000	1,109,158	119,000	13.5%
Forest Management	1,191,000	1,333,000	962,612	(142,000)	-10.7%
Restoration and Regeneration	6,887,000	10,762,000	7,170,348	(3,875,000)	-36.0%
	<u>11,586,000</u>	<u>15,083,000</u>	<u>11,473,912</u>	<u>(3,497,000)</u>	<u>-23.2%</u>
Greenspace Securement and Management					
Greenspace Securement	6,185,000	3,506,000	4,307,966	2,679,000	76.4%
Greenspace Management	2,727,000	4,062,000	2,409,806	(1,335,000)	-32.9%
Rental Properties	2,075,000	1,980,000	2,052,324	95,000	4.8%
	<u>10,987,000</u>	<u>9,548,000</u>	<u>8,770,096</u>	<u>1,439,000</u>	<u>15.1%</u>
Tourism and Recreation					
Waterfront Parks	2,832,000	3,729,000	1,909,147	(897,000)	-24.1%
Conservation Parks	7,085,000	6,241,000	6,360,052	844,000	13.5%
Trails	1,880,000	3,864,000	2,857,838	(1,984,000)	-51.3%
Bathurst Glen Golf Course	1,239,000	1,239,000	1,161,120	-	0.0%
Black Creek Pioneer Village	4,115,000	3,944,000	4,436,406	171,000	4.3%
Events and Festivals	724,000	747,000	793,680	(23,000)	-3.1%
Wedding and Corporate Events	1,754,000	1,622,000	1,679,550	132,000	8.1%
	<u>19,629,000</u>	<u>21,386,000</u>	<u>19,197,793</u>	<u>(1,757,000)</u>	<u>-8.2%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	4,377,000	4,166,000	3,911,719	211,000	5.1%
Environmental Assessment Planning and Permitting	3,262,000	3,183,000	3,201,488	79,000	2.5%
Policy Development and Review	887,000	821,000	726,856	66,000	8.0%
	<u>8,526,000</u>	<u>8,170,000</u>	<u>7,840,063</u>	<u>356,000</u>	<u>4.4%</u>
Education and Outreach					
School Programs	10,311,000	10,314,000	6,861,477	(3,000)	0.0%
Newcomer Services	1,286,000	957,000	1,002,516	329,000	34.4%
Family and Community Programs	767,000	825,000	498,432	(58,000)	-7.0%
	<u>12,364,000</u>	<u>12,096,000</u>	<u>8,362,425</u>	<u>268,000</u>	<u>2.2%</u>
Sustainable Communities					
Living City Transition Program	6,740,000	6,196,000	5,347,604	544,000	8.8%
Community Engagement	4,321,000	4,139,000	3,247,441	182,000	4.4%
	<u>11,061,000</u>	<u>10,335,000</u>	<u>8,595,045</u>	<u>726,000</u>	<u>7.0%</u>

	2016 Budget	Revised 2015 Budget	2015 Year to Date	\$ Change over 2015 Budget	% Change over 2015 Budget
Corporate Services					
Financial Management	2,291,000	1,957,000	1,946,320	334,000	17.1%
Corporate Management and Governance	5,701,000	7,469,000	7,608,517	(1,768,000)	-23.7%
Human Resources	1,040,000	814,000	764,594	226,000	27.8%
Corporate Communications	1,553,000	1,615,000	1,497,554	(62,000)	-3.8%
Information Infrastructure and Management	2,679,000	2,756,000	2,602,571	(77,000)	-2.8%
Vehicles and Equipment - net	-	40,000	(22,643)	(40,000)	-100.0%
	<u>13,264,000</u>	<u>14,651,000</u>	<u>14,396,913</u>	<u>(1,387,000)</u>	<u>-9.5%</u>
Total Expenditures	110,835,000	121,375,000	106,320,662	(10,540,000)	-8.7%
Project Recoveries	<u>(3,029,000)</u>	<u>(3,034,000)</u>	<u>(2,947,588)</u>	<u>5,000</u>	<u>-0.2%</u>
Net Expenditures	<u>107,806,000</u>	<u>118,341,000</u>	<u>103,373,074</u>	<u>(10,535,000)</u>	<u>-8.9%</u>
Net Surplus (Deficit)	(475,000)	(2,152,000)	(1,601,036)	1,677,000	-77.9%
Reserves	<u>976,000</u>	<u>2,850,000</u>	<u>2,427,837</u>	<u>(1,874,000)</u>	<u>-65.8%</u>
Net Budget	<u><u>501,000</u></u>	<u><u>698,000</u></u>	<u><u>826,801</u></u>	<u><u>(197,000)</u></u>	<u><u>-28.2%</u></u>

Toronto and Region Conservation Authority

2016 Operating and Capital Budget - by object classification

	2016 Budget	2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	13,552,000	13,285,000	13,285,021	267,000	2.0%
Capital levies	43,004,000	42,691,000	33,665,166	313,000	0.7%
Other	8,843,000	4,533,000	3,889,714	4,310,000	95.1%
Government Grants					
Provincial	3,263,000	3,572,000	3,675,213	(309,000)	-8.7%
Federal	1,861,000	1,277,000	1,833,998	584,000	45.7%
Other	-	-	-	-	0.0%
User fees, sales and admissions	20,004,000	18,432,000	18,864,715	1,572,000	8.5%
Contract services					
Municipal	8,842,000	19,375,000	16,890,527	(10,533,000)	-54.4%
Compensation agreements	255,000	2,158,000	1,205,352	(1,903,000)	-88.2%
Corporate and other	1,266,000	2,247,000	1,352,678	(981,000)	-43.7%
Rent and property interests	2,993,000	3,631,000	3,206,134	(638,000)	-17.6%
Fundraising					
Donations	1,192,000	2,299,000	1,128,844	(1,107,000)	-48.2%
The Living City Foundation	1,514,000	2,004,000	1,832,343	(490,000)	-24.5%
Investment income	600,000	600,000	611,831	-	0.0%
Sundry	143,000	82,000	330,501	61,000	
Total Revenue	<u>107,332,000</u>	<u>116,186,000</u>	<u>101,772,037</u>	<u>(8,854,000)</u>	-7.6%
Expenditures					
Wages and benefits	58,705,000	55,353,000	56,676,980	3,352,000	6.1%
Contracted services	31,119,000	43,882,000	29,446,561	(12,763,000)	-29.1%
Materials and supplies	5,881,000	7,250,000	6,581,738	(1,369,000)	-18.9%
Utilities	1,112,000	1,008,000	1,189,147	104,000	10.3%
Property taxes	1,229,000	1,088,000	1,012,497	141,000	13.0%
Grants to other organizations	1,935,000	2,487,000	1,785,559	(552,000)	-22.2%
Land	5,794,000	3,700,000	3,729,133	2,094,000	56.6%
Furniture and equipment	1,786,000	3,341,000	2,871,597	(1,555,000)	-46.5%
Sundry	246,000	229,000	189,057	17,000	7.4%
	<u>107,807,000</u>	<u>118,338,000</u>	<u>103,482,269</u>	<u>(10,531,000)</u>	-8.9%
Internal Recoveries	(16,349,000)	(15,516,000)	(28,120,204)	(833,000)	5.4%
Internal Charges	16,349,000	15,516,000	28,011,009	833,000	5.4%
Total Expenditures	<u>107,807,000</u>	<u>118,338,000</u>	<u>103,373,074</u>	<u>(10,531,000)</u>	-8.9%
Net Surplus (Deficit)	<u>(475,000)</u>	<u>(2,152,000)</u>	<u>(1,601,037)</u>	<u>1,677,000</u>	-77.9%
Reserves	<u>976,000</u>	<u>2,850,000</u>	<u>2,427,837</u>	<u>-</u>	0.0%
Net Budget	<u>501,000</u>	<u>698,000</u>	<u>826,800</u>	<u>1,677,000</u>	240.3%

Toronto and Region Conservation Authority

2016 Operating and Capital Budget

Full-time Equivalent Employees (FTEs)

	2016		
	Operating	Capital	Total
Watershed Studies and Strategies	3.70	6.98	10.68
Water Risk Management	4.71	77.12	81.83
Regional Biodiversity	15.95	92.76	108.71
Greenspace Securement and Management	20.30	6.19	26.49
Tourism and Recreation	153.36	26.98	180.34
Planning and Development Review	68.70	3.50	72.20
Education and Outreach	63.28	16.05	79.33
Sustainable Communities	10.94	58.18	69.12
Corporate Services	85.69	2.40	88.09
	426.63	290.16	716.79

	2015		
	Operating	Capital	Total
Watershed Studies and Strategies	4.53	6.40	10.93
Water Risk Management	4.46	64.91	69.37
Regional Biodiversity	15.05	100.07	115.12
Greenspace Securement and Management	23.61	13.71	37.32
Tourism and Recreation	149.57	19.55	169.12
Planning and Development Review	66.51	3.40	69.91
Education and Outreach	62.64	13.77	76.41
Sustainable Communities	10.88	54.11	64.99
Corporate Services	81.35	1.34	82.69
	418.60	277.26	695.86

Toronto and Region Conservation Authority

2016 Operating and Capital Budget - Watershed Studies and Strategies

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	496,000	632,000	631,600	(136,000)	-21.5%
Capital levies	1,893,000	1,293,000	770,184	600,000	46.4%
Other	-	-	-	-	0.0%
Government Grants					
Provincial	328,000	328,000	224,419	-	0.0%
Federal	260,000	307,000	314,514	(47,000)	-15.3%
Other	-	-	-	-	0.0%
User fees, sales and admissions	-	-	41	-	0.0%
Contract services					
Municipal	100,000	300,000	196,721	(200,000)	-66.7%
Compensation agreements	-	-	-	-	0.0%
Corporate and other	76,000	47,000	27,620	29,000	61.7%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
The Living City Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	-	-	
Total Revenue	3,153,000	2,907,000	2,165,099	246,000	8.5%
Expenditures					
Watershed Planning and Reporting					
Watershed Plans and Strategies	2,150,000	1,962,000	1,366,599	188,000	9.6%
Report Cards	413,000	255,000	17,395	158,000	62.0%
	<u>2,563,000</u>	<u>2,217,000</u>	<u>1,383,994</u>	<u>346,000</u>	<u>15.6%</u>
Climate Science					
Emerging and Integrative Climate Science	590,000	690,000	605,612	(100,000)	-14.5%
	<u>590,000</u>	<u>690,000</u>	<u>605,612</u>	<u>(100,000)</u>	<u>-14.5%</u>
Total Expenditures	3,153,000	2,907,000	1,989,606	246,000	8.5%
Net Surplus (Deficit)	-	-	175,493	-	0.0%
Reserves	-	-	-	-	0.0%
Net Budget	-	-	175,493	-	0.0%

Toronto and Region Conservation Authority

2016 Operating and Capital Budget - Water Risk Management

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	380,000	334,000	334,000	46,000	13.8%
Capital levies	16,092,000	17,321,000	13,977,240	(1,229,000)	-7.1%
Other	31,000	31,000	(1,878)	-	0.0%
Government Grants					
Provincial	992,000	1,245,000	1,482,135	(253,000)	-20.3%
Federal	-	-	3,960	-	0.0%
Other	-	-	-	-	0.0%
User fees, sales and admissions	26,000	28,000	53,692	(2,000)	-7.1%
Contract services					
Municipal	3,198,000	8,300,000	9,747,606	(5,102,000)	-61.5%
Compensation agreements	-	200,000	-	(200,000)	-100.0%
Corporate and other	6,000	6,000	1,552	-	0.0%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
The Living City Foundation	-	1,000	250	(1,000)	-100.0%
Investment income	-	-	9,723	-	0.0%
Sundry	-	-	-	-	
Total Revenue	20,725,000	27,466,000	25,608,280	(6,741,000)	-24.5%
Expenditures					
Water Resource Science					
Groundwater Strategies	700,000	796,000	675,035	(96,000)	-12.1%
Source Water Protection Strategy	656,000	909,000	878,801	(253,000)	-27.8%
Regional Monitoring - Water	347,000	382,000	344,237	(35,000)	-9.2%
Hydrology	256,000	375,000	213,733	(119,000)	-31.7%
Stormwater Management Strategies	533,000	3,384,000	1,344,687	(2,851,000)	-84.2%
Flood Plain Mapping	250,000	354,000	218,961	(104,000)	-29.4%
	2,742,000	6,200,000	3,675,454	(3,458,000)	-55.8%
Erosion Management					
Capital Works	12,477,000	15,421,000	17,712,847	(2,944,000)	-19.1%
Hazard Monitoring	1,346,000	1,448,000	1,656,910	(102,000)	-7.0%
	13,823,000	16,869,000	19,369,757	(3,046,000)	-18.1%
Flood Management					
Flood Forecasting and Warning	328,000	337,000	365,941	(9,000)	-2.7%
Flood Risk Management	2,326,000	2,803,000	1,287,268	(477,000)	-17.0%
Flood Infrastructure and Operations	1,046,000	990,000	996,388	56,000	5.7%
	3,700,000	4,130,000	2,649,597	(430,000)	-10.4%
Total Expenditures	20,265,000	27,199,000	25,694,808	(6,934,000)	-25.5%
Net Surplus (Deficit)	460,000	267,000	(86,528)	193,000	72.3%
Reserves	-	-	-	-	0.0%
Net Budget	460,000	267,000	(86,528)	193,000	72.3%

Toronto and Region Conservation Authority

2016 Operating and Capital Budget - Regional Biodiversity

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	273,000	258,000	258,200	15,000	5.8%
Capital levies	6,753,000	6,736,000	6,114,129	17,000	0.3%
Other	163,000	170,000	173,980	(7,000)	-4.1%
Government Grants					
Provincial	-	22,000	173,980	(22,000)	-100.0%
Federal	885,000	422,000	929,716	463,000	109.7%
Other	-	-	-	-	0.0%
User fees, sales and admissions	80,000	67,000	67,861	13,000	19.4%
Contract services					
Municipal	2,786,000	5,317,000	3,100,163	(2,531,000)	-47.6%
Compensation agreements	221,000	767,000	141,129	(546,000)	-71.2%
Corporate and other	89,000	705,000	88,291	(616,000)	-87.4%
Rent and property interests	-	-	2,766	-	0.0%
Fundraising					
Donations	17,000	17,000	19,755	-	0.0%
The Living City Foundation	59,000	316,000	625,770	(257,000)	-81.3%
Investment income	-	-	4,410	-	0.0%
Sundry	-	-	-	-	
Total Revenue	11,326,000	14,797,000	11,700,150	(3,471,000)	-23.5%
Expenditures					
Biodiversity Monitoring					
Regional Monitoring - Biodiversity	1,241,000	1,149,000	1,151,657	92,000	8.0%
Activity Based Monitoring	940,000	695,000	689,265	245,000	35.3%
Terrestrial Inventory and Assessment	330,000	265,000	390,872	65,000	24.5%
	2,511,000	2,109,000	2,231,794	402,000	19.1%
Ecosystem Management Research and Directions					
Aquatic System Priority Planning	232,000	182,000	188,352	50,000	27.5%
Terrestrial (and Integrated) Ecosystem Management	675,000	525,000	753,892	150,000	28.6%
Natural Channel Design	91,000	172,000	166,914	(81,000)	-47.1%
	998,000	879,000	1,109,158	119,000	13.5%
Forest Management					
Managed Forest Tax Incentive Planning	-	-	84	-	0.0%
Hazard Tree Management	116,000	131,000	34,949	(15,000)	-11.5%
Invasive Species Management	503,000	780,000	544,789	(277,000)	-35.5%
Forest Management Planning	36,000	35,000	39,253	1,000	2.9%
Forest Management Operations	536,000	387,000	343,538	149,000	38.5%
	1,191,000	1,333,000	962,613	(142,000)	-10.7%

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Restoration and Regeneration					
Propagation and Sale of Plants	(8,000)	140,000	117,079	(148,000)	-105.7%
Inland and Lakefill Soil Management	255,000	265,000	330,353	(10,000)	-3.8%
Shoreline Restoration	457,000	889,000	739,560	(432,000)	-48.6%
Wetlands	1,208,000	1,545,000	1,405,453	(337,000)	-21.8%
Riparian and Flood Plain Restoration	325,000	682,000	361,013	(357,000)	-52.3%
Natural Channel and Stream Restoration	1,604,000	2,262,000	1,424,440	(658,000)	-29.1%
Terrestrial Planting	1,287,000	2,933,000	998,108	(1,646,000)	-56.1%
Wildlife Habitat Management	125,000	144,000	190,952	(19,000)	-13.2%
Compensation Restoration	-	-	-	-	0.0%
Watershed Restoration	1,634,000	1,903,000	1,603,390	(269,000)	-14.1%
	<u>6,887,000</u>	<u>10,763,000</u>	<u>7,170,348</u>	<u>(3,876,000)</u>	<u>-36.0%</u>
Total Expenditures	<u>11,587,000</u>	<u>15,084,000</u>	<u>11,473,913</u>	<u>(3,497,000)</u>	<u>-23.2%</u>
Net Surplus (Deficit)	<u>(260,000)</u>	<u>(285,000)</u>	<u>226,238</u>	<u>25,000</u>	<u>-8.8%</u>
Reserves	<u>10,000</u>	<u>20,000</u>	<u>28,046</u>	<u>(10,000)</u>	<u>-50.0%</u>
Net Budget	<u>(250,000)</u>	<u>(265,000)</u>	<u>254,284</u>	<u>15,000</u>	<u>-5.7%</u>

Toronto and Region Conservation Authority

2016 Operating and Capital Budget - Greenspace Securement and Management

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	96,000	195,000	194,500	(99,000)	-50.8%
Capital levies	2,387,000	1,787,000	1,587,043	600,000	33.6%
Other	4,848,000	100,000	1,636,144	4,748,000	4748.0%
Government Grants					
Provincial	-	-	(3,576)	-	0.0%
Federal	50,000	-	25,746	50,000	0.0%
Other	-	-	-	-	0.0%
User fees, sales and admissions	10,000	10,000	15,554	-	0.0%
Contract services					
Municipal	430,000	450,000	428,284	(20,000)	-4.4%
Compensation agreements	-	1,100,000	947,499	(1,100,000)	-100.0%
Corporate and other	254,000	190,000	17,273	64,000	33.7%
Rent and property interests	2,869,000	3,553,000	2,872,895	(684,000)	-19.3%
Fundraising					
Donations	620,000	1,750,000	949,970	(1,130,000)	-64.6%
The Living City Foundation	-	-	2,396	-	0.0%
Investment income	-	-	11,974	-	0.0%
Sundry	10,000	25,000	29,477	(15,000)	
Total Revenue	11,574,000	9,160,000	8,715,179	2,414,000	26.4%
Expenditures					
Greenspace Securement					
Greenspace Land Acquisition	6,185,000	3,506,000	4,307,966	2,679,000	76.4%
	<u>6,185,000</u>	<u>3,506,000</u>	<u>4,307,966</u>	<u>2,679,000</u>	<u>76.4%</u>
Greenspace Management					
Archaeology	430,000	509,000	480,901	(79,000)	-15.5%
Property Taxes and Insurance	603,000	580,000	559,196	23,000	4.0%
Resource Management Planning	533,000	241,000	163,857	292,000	121.2%
Inventory and Audit	262,000	827,000	771,923	(565,000)	-68.3%
Implementation	599,000	1,905,000	420,270	(1,306,000)	-68.6%
Hazard Management	300,000	-	13,661	300,000	0.0%
	<u>2,727,000</u>	<u>4,062,000</u>	<u>2,409,808</u>	<u>(1,335,000)</u>	<u>-32.9%</u>
Rental Properties					
Rentals	2,075,000	1,980,000	2,052,324	95,000	4.8%
	<u>2,075,000</u>	<u>1,980,000</u>	<u>2,052,324</u>	<u>95,000</u>	<u>4.8%</u>
Total Expenditures	10,987,000	9,548,000	8,770,098	1,439,000	15.1%
Net Surplus (Deficit)	587,000	(388,000)	(54,916)	975,000	-251.3%
Reserves	388,000	388,000	-	-	0.0%
Net Budget	975,000	-	(54,916)	975,000	0.0%

Toronto and Region Conservation Authority

2016 Operating and Capital Budget - Tourism and Recreation

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	2,918,000	3,036,000	3,036,000	(118,000)	-3.9%
Capital levies	2,897,000	2,195,000	1,529,060	702,000	32.0%
Other	1,542,000	1,761,000	1,078,074	(219,000)	-12.4%
Government Grants					
Provincial	369,000	369,000	216,456	-	0.0%
Federal	-	-	81,837	-	0.0%
Other	-	-	-	-	0.0%
User fees, sales and admissions	9,726,000	9,143,000	9,659,026	583,000	6.4%
Contract services					
Municipal	1,238,000	4,869,000	2,910,398	(3,631,000)	-74.6%
Compensation agreements	-	27,000	100,000	(27,000)	-100.0%
Corporate and other	80,000	188,000	171,799	(108,000)	-57.4%
Rent and property interests	96,000	65,000	315,115	31,000	47.7%
Fundraising					
Donations	5,000	11,000	13,970	(6,000)	-54.5%
The Living City Foundation	-	12,000	300,717	(12,000)	-100.0%
Investment income	-	-	172	-	0.0%
Sundry	61,000	-	1,350	61,000	
Total Revenue	18,932,000	21,676,000	19,413,974	(2,744,000)	-12.7%
Expenditures					
Waterfront Parks					
General Maintenance	240,000	255,000	291,142	(15,000)	-5.9%
Park Planning	1,616,000	3,207,000	1,405,824	(1,591,000)	-49.6%
Arsenal Lands	976,000	267,000	95,486	709,000	265.5%
Park Development	-	-	116,695	-	0.0%
	2,832,000	3,729,000	1,909,147	(897,000)	-24.1%
Conservation Parks					
Day Use	3,698,000	4,113,000	4,215,080	(415,000)	-10.1%
Picnics	956,000	538,000	446,320	418,000	77.7%
Swimming	562,000	536,000	542,446	26,000	4.9%
Fishing	31,000	72,000	81,536	(41,000)	-56.9%
Mountain Biking	2,000	2,000	876	-	0.0%
Camping	1,202,000	853,000	882,945	349,000	40.9%
Cross Country Skiing	135,000	116,000	181,923	19,000	16.4%
Filming	-	11,000	8,925	(11,000)	-100.0%
Park Development	500,000	-	-	500,000	0.0%
	7,086,000	6,241,000	6,360,051	845,000	13.5%
Trails					
Trail Development	1,473,000	2,987,000	1,751,348	(1,514,000)	-50.7%
Trail Management	163,000	838,000	964,526	(675,000)	-80.5%
Trail Planning	94,000	40,000	88,855	54,000	135.0%
TRCA Trail Strategy	150,000	-	53,109	150,000	0.0%
	1,880,000	3,865,000	2,857,838	(1,985,000)	-51.4%

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Bathurst Glen Golf Course					
Golf Course	1,239,000	1,239,000	1,161,120	-	0.0%
	<u>1,239,000</u>	<u>1,239,000</u>	<u>1,161,120</u>	<u>-</u>	<u>0.0%</u>
Black Creek Pioneer Village					
Heritage Village	4,115,000	3,944,000	4,436,406	171,000	4.3%
	<u>4,115,000</u>	<u>3,944,000</u>	<u>4,436,406</u>	<u>171,000</u>	<u>4.3%</u>
Events and Festivals					
Kortright	252,000	248,000	236,425	4,000	1.6%
Black Creek Pioneer Village	296,000	315,000	322,747	(19,000)	-6.0%
Other Facilities	176,000	185,000	234,508	(9,000)	-4.9%
	<u>724,000</u>	<u>748,000</u>	<u>793,680</u>	<u>(24,000)</u>	<u>-3.2%</u>
Wedding and Corporate Events					
Kortright	829,000	732,000	785,986	97,000	13.3%
Black Creek Pioneer Village	925,000	890,000	893,563	35,000	3.9%
	<u>1,754,000</u>	<u>1,622,000</u>	<u>1,679,549</u>	<u>132,000</u>	<u>8.1%</u>
Total Expenditures	<u>19,630,000</u>	<u>21,388,000</u>	<u>19,197,791</u>	<u>(1,758,000)</u>	<u>-8.2%</u>
Net Surplus (Deficit)	<u>(697,000)</u>	<u>291,000</u>	<u>216,182</u>	<u>(988,000)</u>	<u>-339.5%</u>
Reserves	-	-	91,942	-	0.0%
Net Budget	<u>(697,000)</u>	<u>291,000</u>	<u>308,124</u>	<u>(988,000)</u>	<u>-339.5%</u>

Toronto and Region Conservation Authority

2016 Operating and Capital Budget - Planning and Development Review

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	200,000	608,000	608,000	(408,000)	-67.1%
Capital levies	962,000	980,000	879,193	(18,000)	-1.8%
Other	989,000	1,141,000	853,472	(152,000)	-13.3%
Government Grants					
Provincial	150,000	150,000	150,000	-	0.0%
Federal	-	-	-	-	0.0%
Other	-	-	-	-	0.0%
User fees, sales and admissions	5,798,000	5,183,000	5,713,755	615,000	11.9%
Contract services					
Municipal	321,000	-	124,198	321,000	0.0%
Compensation agreements	-	-	-	-	0.0%
Corporate and other	106,000	108,000	173,729	(2,000)	-1.9%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	-	-	-	-	0.0%
The Living City Foundation	-	-	-	-	0.0%
Investment income	-	-	-	-	0.0%
Sundry	-	-	7,000	-	
Total Revenue	8,526,000	8,170,000	8,509,347	356,000	4.4%
Expenditures					
Development Planning and Regulation Permitting					
Planning	1,531,000	1,538,000	1,386,051	(7,000)	-0.5%
Permitting	1,247,000	1,168,000	1,083,544	79,000	6.8%
Enquiries	-	-	48	-	0.0%
Technical Services	1,202,000	1,059,000	1,038,207	143,000	13.5%
Development Enforcement and Compliance	397,000	401,000	403,869	(4,000)	-1.0%
	4,377,000	4,166,000	3,911,719	211,000	5.1%
Environmental Assessment Planning and Permitting					
Planning	770,000	721,000	726,763	49,000	6.8%
Permitting	876,000	829,000	793,355	47,000	5.7%
Development Enforcement and Compliance	264,000	268,000	249,326	(4,000)	-1.5%
Technical Services	1,352,000	1,364,000	1,432,045	(12,000)	-0.9%
	3,262,000	3,182,000	3,201,489	80,000	2.5%
Policy Development and Review					
Policy	887,000	821,000	726,856	66,000	8.0%
	887,000	821,000	726,856	66,000	8.0%
Total Expenditures	8,526,000	8,169,000	7,840,064	357,000	4.4%
Net Surplus (Deficit)	-	-	669,284	-	0.0%
Reserves	-	-	-	-	0.0%
Net Budget	-	-	669,284	-	0.0%

Toronto and Region Conservation Authority

2016 Operating and Capital Budget - Education and Outreach

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	893,000	923,000	923,000	(30,000)	-3.3%
Capital levies	4,577,000	5,244,000	2,751,993	(667,000)	-12.7%
Other	894,000	1,069,000	89,372	(175,000)	-16.4%
Government Grants					
Provincial	797,000	692,000	881,173	105,000	15.2%
Federal	356,000	(4,000)	25,000	360,000	-9000.0%
Other	-	-	-	-	0.0%
User fees, sales and admissions	3,412,000	3,156,000	2,448,709	256,000	8.1%
Contract services					
Municipal	436,000	43,000	3,718	393,000	914.0%
Compensation agreements	-	-	-	-	0.0%
Corporate and other	13,000	230,000	24,679	(217,000)	-94.3%
Rent and property interests	-	-	400	-	0.0%
Fundraising					
Donations	5,000	-	12,738	5,000	0.0%
The Living City Foundation	1,002,000	1,168,000	493,980	(166,000)	-14.2%
Investment income	-	-	1,530	-	0.0%
Sundry	-	-	-	-	
Total Revenue	12,385,000	12,521,000	7,656,292	(136,000)	-1.1%
Expenditures					
School Programs					
Early Learners	397,000	416,000	395,615	(19,000)	-4.6%
Post Secondary	11,000	7,000	8,458	4,000	57.1%
Elementary	7,873,000	7,910,000	5,659,159	(37,000)	-0.5%
Secondary	2,030,000	1,981,000	798,245	49,000	2.5%
	10,311,000	10,314,000	6,861,477	(3,000)	0.0%
Newcomer Services					
Development of Internationally Trained Professionals	1,047,000	768,000	774,396	279,000	36.3%
Multicultural Connections Program	239,000	189,000	228,120	50,000	26.5%
	1,286,000	957,000	1,002,516	329,000	34.4%
Family and Community Programs					
Kortright	57,000	59,000	72,967	(2,000)	-3.4%
Other Locations	710,000	766,000	425,465	(56,000)	-7.3%
	767,000	825,000	498,432	(58,000)	-7.0%
Total Expenditures	12,364,000	12,096,000	8,362,425	268,000	2.2%
Net Surplus (Deficit)	21,000	425,000	(706,134)	(404,000)	-95.1%
Reserves	-	(18,000)	4,414	18,000	-100.0%
Net Budget	21,000	407,000	(701,720)	(386,000)	-94.8%

Toronto and Region Conservation Authority

2016 Operating and Capital Budget - Sustainable Communities

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	1,045,000	909,000	909,000	136,000	15.0%
Capital levies	6,027,000	5,287,000	4,209,413	740,000	14.0%
Other	271,000	251,000	60,551	20,000	8.0%
Government Grants					
Provincial	507,000	646,000	430,625	(139,000)	-21.5%
Federal	310,000	552,000	453,226	(242,000)	-43.8%
Other	-	-	-	-	0.0%
User fees, sales and admissions	888,000	773,000	785,400	115,000	14.9%
Contract services					
Municipal	333,000	86,000	376,022	247,000	287.2%
Compensation agreements	34,000	64,000	16,723	(30,000)	-46.9%
Corporate and other	643,000	773,000	822,063	(130,000)	-16.8%
Rent and property interests	-	-	-	-	0.0%
Fundraising					
Donations	545,000	521,000	132,411	24,000	4.6%
The Living City Foundation	454,000	473,000	409,229	(19,000)	-4.0%
Investment income	-	-	336	-	0.0%
Sundry	-	-	-	-	
Total Revenue	11,057,000	10,335,000	8,604,999	722,000	7.0%
Expenditures					
Living City Transition Program					
Sustainable Neighbourhood	1,060,000	1,069,000	942,095	(9,000)	-0.8%
Community Transformation	1,737,000	1,185,000	824,857	552,000	46.6%
Partners in Project Green	1,100,000	1,271,000	1,155,263	(171,000)	-13.5%
Urban Agriculture	301,000	251,000	100,754	50,000	19.9%
Sustainable Technology Evaluation Program	2,065,000	1,864,000	1,773,713	201,000	10.8%
Climate Consortium	250,000	367,000	426,116	(117,000)	-31.9%
Green Infrastructure Ontario	227,000	189,000	124,806	38,000	20.1%
	6,740,000	6,196,000	5,347,604	544,000	8.8%
Community Engagement					
Citizen Based Regeneration	2,936,000	2,678,000	2,114,992	258,000	9.6%
Stewardship	656,000	698,000	715,079	(42,000)	-6.0%
Watershed Engagement	729,000	763,000	417,370	(34,000)	-4.5%
	4,321,000	4,139,000	3,247,441	182,000	4.4%
Total Expenditures	11,061,000	10,335,000	8,595,045	726,000	7.0%
Net Surplus (Deficit)	(4,000)	-	9,954	(4,000)	0.0%
Reserves	-	-	-	-	0.0%
Net Budget	(4,000)	-	9,954	(4,000)	0.0%

Toronto and Region Conservation Authority

2016 Operating and Capital Budget - Corporate Services

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	7,251,000	6,391,000	6,390,721	860,000	13.5%
Capital levies	1,417,000	1,849,000	1,846,912	(432,000)	-23.4%
Other	105,000	10,000	-	95,000	950.0%
Government Grants					
Provincial	120,000	120,000	120,000	-	0.0%
Federal	-	-	-	-	0.0%
Other	-	-	-	-	0.0%
User fees, sales and admissions	64,000	72,000	120,677	(8,000)	-11.1%
Contract services					
Municipal	-	10,000	3,417	(10,000)	-100.0%
Compensation agreements	-	-	-	-	0.0%
Corporate and other	-	-	25,672	-	0.0%
Rent and property interests	28,000	13,000	14,958	15,000	115.4%
Fundraising					
Donations	-	-	-	-	0.0%
The Living City Foundation	-	35,000	-	(35,000)	-100.0%
Investment income	600,000	600,000	583,685	-	0.0%
Net gain/loss on sale of tangible capital assets	-	-	-	-	0.0%
Sundry	72,000	17,000	292,674	55,000	
Total Revenue	9,657,000	9,117,000	9,398,716	540,000	5.9%
Expenditures					
Financial Management					
Accounting and Reporting	1,673,000	1,957,000	1,946,320	(284,000)	-14.5%
Business Planning and Strategic Management	618,000	-	-	618,000	0.0%
	2,291,000	1,957,000	1,946,320	334,000	17.1%
Corporate Management and Governance					
Corporate Secretariat	1,135,000	1,100,000	1,079,611	35,000	3.2%
Corporate Sustainability Management	192,000	91,000	84,035	101,000	111.0%
Support Services	4,314,000	6,267,000	6,439,347	(1,953,000)	-31.2%
Office of the CEO	60,000	11,000	5,524	49,000	445.5%
	5,701,000	7,469,000	7,608,517	(1,768,000)	-23.7%
Human Resources					
Volunteers	53,000	52,000	-	1,000	1.9%
Employee Support	987,000	762,000	764,594	225,000	29.5%
Health and Safety	-	-	-	-	0.0%
	1,040,000	814,000	764,594	226,000	27.8%
Corporate Communications					
Communications	1,422,000	1,322,000	1,280,345	100,000	7.6%
Digital and Social Media	131,000	293,000	217,209	(162,000)	-55.3%
	1,553,000	1,615,000	1,497,554	(62,000)	-3.8%

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Information Infrastructure and Management					
Information Technology	852,000	768,000	762,277	84,000	10.9%
Knowledge and Data Management	1,564,000	1,648,000	1,543,837	(84,000)	-5.1%
Business Software	263,000	340,000	296,456	(77,000)	-22.6%
	<u>2,679,000</u>	<u>2,756,000</u>	<u>2,602,570</u>	<u>(77,000)</u>	<u>-2.8%</u>
Project Recoveries					
Project Recoveries	<u>(3,029,000)</u>	<u>(3,034,000)</u>	<u>(2,947,588)</u>	<u>5,000</u>	<u>-0.2%</u>
	<u>(3,029,000)</u>	<u>(3,034,000)</u>	<u>(2,947,588)</u>	<u>5,000</u>	<u>-0.2%</u>
Vehicles and Equipment					
Operations	(896,000)	(845,000)	(632,022)	(51,000)	6.0%
Acquisitions	896,000	845,000	609,379	51,000	6.0%
	<u>-</u>	<u>-</u>	<u>(22,643)</u>	<u>-</u>	<u>0.0%</u>
Total Expenditures	<u>10,235,000</u>	<u>11,577,000</u>	<u>11,449,324</u>	<u>(1,342,000)</u>	<u>-11.6%</u>
Net Surplus (Deficit)	<u>(578,000)</u>	<u>(2,460,000)</u>	<u>(2,050,609)</u>	<u>1,882,000</u>	<u>-76.5%</u>
Reserves	<u>578,000</u>	<u>2,460,000</u>	<u>2,303,435</u>	<u>(1,882,000)</u>	<u>-76.5%</u>
Net Budget	<u>-</u>	<u>-</u>	<u>252,826</u>	<u>-</u>	<u>0.0%</u>

Toronto and Region Conservation Authority
2016 Operating Budget

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	13,552,000	13,285,000	13,285,021	267,000	2.0%
Capital levies	362,000	348,000	348,000	14,000	4.0%
Other	1,164,000	1,236,000	941,472	(72,000)	-5.8%
Government Grants					
Provincial	1,940,000	1,835,000	1,760,191	105,000	5.7%
Federal	254,000	183,000	638,545	71,000	38.8%
Other	-	-	-	-	0.0%
User fees, sales and admissions	19,026,000	17,563,000	17,990,924	1,463,000	8.3%
Contract services					
Municipal	1,257,000	1,065,000	1,777,660	192,000	18.0%
Compensation agreements	-	-	-	-	0.0%
Corporate and other	213,000	216,000	448,450	(3,000)	-1.4%
Rent and property interests	2,619,000	2,331,000	2,625,505	288,000	12.4%
Fundraising					
Donations	22,000	28,000	33,589	(6,000)	-21.4%
The Living City Foundation	1,102,000	1,041,000	604,784	61,000	5.9%
Investment income	600,000	600,000	585,387	-	0.0%
Sundry	82,000	82,000	330,501	-	
Total Revenue	42,193,000	39,813,000	41,370,029	2,380,000	6.0%

Toronto and Region Conservation Authority

2016 Operating Budget

	2016 Budget	Revised 2015 Budget	2015 Year to Date	\$ Change over 2015 Budget	% Change over 2015 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	447,000	566,000	551,372	(119,000)	-21.0%
Climate Science	99,000	95,000	96,838	4,000	4.2%
	<u>546,000</u>	<u>661,000</u>	<u>648,210</u>	<u>(115,000)</u>	<u>-17.4%</u>
Water Risk Management					
Flood Management	714,000	668,000	698,918	46,000	6.9%
	<u>714,000</u>	<u>668,000</u>	<u>698,918</u>	<u>46,000</u>	<u>6.9%</u>
Regional Biodiversity					
Biodiversity Monitoring	130,000	130,000	139,157	-	0.0%
Ecosystem Management Research and Directions	117,000	67,000	120,029	50,000	74.6%
Forest Management	135,000	147,000	146,286	(12,000)	-8.2%
Restoration and Regeneration	776,000	794,000	1,075,582	(18,000)	-2.3%
	<u>1,158,000</u>	<u>1,138,000</u>	<u>1,481,054</u>	<u>20,000</u>	<u>1.8%</u>
Greenspace Securement and Management					
Greenspace Securement	105,000	99,000	97,046	6,000	6.1%
Greenspace Management	1,239,000	1,242,000	1,185,157	(3,000)	-0.2%
Rental Properties	2,075,000	1,980,000	2,052,324	95,000	4.8%
	<u>3,419,000</u>	<u>3,321,000</u>	<u>3,334,527</u>	<u>98,000</u>	<u>3.0%</u>
Tourism and Recreation					
Conservation Parks	5,467,000	5,122,000	5,635,064	345,000	6.7%
Bathurst Glen Golf Course	1,239,000	1,239,000	1,161,120	-	0.0%
Black Creek Pioneer Village	3,961,000	3,885,000	3,920,011	76,000	2.0%
Events and Festivals	724,000	747,000	793,680	(23,000)	-3.1%
Wedding and Corporate Events	1,754,000	1,622,000	1,679,550	132,000	8.1%
	<u>13,145,000</u>	<u>12,615,000</u>	<u>13,189,425</u>	<u>530,000</u>	<u>4.2%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	4,262,000	4,166,000	3,895,274	96,000	2.3%
Environmental Assessment Planning and Permitting	3,262,000	3,183,000	3,201,488	79,000	2.5%
Policy Development and Review	287,000	189,000	195,663	98,000	51.9%
	<u>7,811,000</u>	<u>7,538,000</u>	<u>7,292,425</u>	<u>273,000</u>	<u>3.6%</u>
Education and Outreach					
School Programs	4,923,000	4,817,000	4,644,438	106,000	2.2%
Newcomer Services	1,047,000	768,000	774,396	279,000	36.3%
Family and Community Programs	148,000	63,000	89,899	85,000	134.9%
	<u>6,118,000</u>	<u>5,648,000</u>	<u>5,508,733</u>	<u>470,000</u>	<u>8.3%</u>
Sustainable Communities					
Living City Transition Program	151,000	-	11	151,000	0.0%
Community Engagement	1,279,000	1,344,000	1,133,636	(65,000)	-4.8%
	<u>1,430,000</u>	<u>1,344,000</u>	<u>1,133,647</u>	<u>86,000</u>	<u>6.4%</u>
Corporate Services					
Financial Management	2,291,000	1,957,000	1,946,320	334,000	17.1%
Corporate Management and Governance	4,524,000	3,340,000	3,353,129	1,184,000	35.4%
Human Resources	1,040,000	814,000	764,594	226,000	27.8%
Corporate Communications	1,553,000	1,615,000	1,497,554	(62,000)	-3.8%
Information Infrastructure and Management	2,274,000	2,256,000	2,203,073	18,000	0.8%
Vehicles and Equipment	-	40,000	22,119	(40,000)	-100.0%
	<u>11,682,000</u>	<u>10,022,000</u>	<u>9,786,789</u>	<u>1,660,000</u>	<u>16.6%</u>
Total Expenditures	46,023,000	42,955,000	43,073,728	3,068,000	7.1%
Project Recoveries	<u>(3,029,000)</u>	<u>(3,034,000)</u>	<u>(2,947,588)</u>	<u>5,000</u>	<u>-0.2%</u>
Net Expenditures	42,994,000	39,921,000	40,126,140	3,073,000	7.7%
Net Surplus (Deficit)	(801,000)	(106,000)	1,243,889	(695,000)	655.7%
Reserves	<u>801,000</u>	<u>106,000</u>	<u>(514,867)</u>	<u>695,000</u>	<u>655.7%</u>
Net Budget	-	-	729,022	-	0.0%

Toronto and Region Conservation Authority Apportionment of 2016 General Levy

	Matching Levy	Matching Non-Levy	Tax Adjustment	Non-CVA Levy	2016 General Levy	2015 Operating Levy	Change Over 2014	
	\$	\$	\$		\$	\$	\$	%
ADJALA-TOSORONTIO	52	811			863	850	13	1.5%
DURHAM	21,863	337,341	127,800	61,800	548,804	535,450	13,354	2.5%
TORONTO	498,163	7,688,937	300		8,187,400	8,054,000	133,400	1.7%
MONO	62	971	900		1,933	1,700	233	13.7%
PEEL	88,029	1,358,671	111,000	183,300	1,741,000	1,685,000	56,000	3.3%
YORK	165,831	2,559,669	176,000	170,500	3,072,000	3,008,000	64,000	2.1%
	774,000	11,946,400	416,000	415,600	13,552,000	13,285,000	267,000	2.0%

Toronto and Region Conservation Authority 2016 Basis of Apportionment - Municipal Levy

Municipality	Current Value Assessment	% OF Municipality in Authority	Current Value Assessment in Watershed	Total Population	Population in Authority
	\$(000's)		\$(000's)		
Township of Adjala-Tosorontio	1,821,856	4	72,874	9,557	382
Durham, Regional Municipality of	37,137,612	*	30,597,408	198,993	165,895
City of Toronto	697,169,400	100	697,169,400	2,168,832	2,168,832
Town of Mono	1,745,289	5	87,264	6,979	349
Peel, Regional Municipality of	279,458,134	*	123,195,129	1,062,417	486,056
York, Regional Municipality of	254,258,672	*	232,077,215	772,881	696,478
	<u>1,271,590,963</u>		<u>1,083,199,290</u>	<u>4,219,659</u>	<u>3,517,992</u>
<u>Analysis of Regional Municipalities*</u>					
Durham, Regional Municipality of					
Ajax, Town of	16,393,808	86	14,098,675	97,445	83,803
Pickering, Town of	16,522,909	95	15,696,763	82,628	78,497
Uxbridge Township	4,220,895	19	801,970	18,920	3,595
	<u>37,137,612</u>		<u>30,597,408</u>	<u>198,993</u>	<u>165,895</u>
Peel, Regional Municipality of					
Brampton, City	91,656,717	63	57,743,732	409,807	258,178
Mississauga, City of	171,997,190	33	56,759,073	595,715	196,586
Caledon, Town of	15,804,227	55	8,692,325	56,895	31,292
	<u>279,458,134</u>		<u>123,195,129</u>	<u>1,062,417</u>	<u>486,056</u>
York, Regional Municipality of					
Aurora, Town of	12,834,529	4	513,381	45,546	1,822
Markham, Town of	80,952,492	100	80,952,492	259,311	259,311
Richmond Hill, Town of	48,744,104	99	48,256,663	154,897	153,348
Vaughan, Town of	95,048,065	100	95,048,065	257,794	257,794
Whitchurch-Stouffville, Town of	9,957,702	43	4,281,812	34,839	14,981
King Township	6,721,780	45	3,024,801	20,494	9,222
	<u>254,258,672</u>		<u>232,077,215</u>	<u>772,881</u>	<u>696,478</u>

*As provided by the Ministry of Natural Resources and Forestry

Toronto and Region Conservation Authority
2016 Capital Budget

	2016 Budget	Revised 2015 Budget	2015 Year to date	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue					
Municipal					
Operating levies	-	-	-	-	0.0%
Capital levies	42,642,000	42,343,000	33,317,166	299,000	0.7%
Other	7,679,000	3,297,000	2,948,242	4,382,000	132.9%
Government Grants					
Provincial	1,323,000	1,737,000	1,915,021	(414,000)	-23.8%
Federal	1,607,000	1,094,000	1,195,454	513,000	46.9%
Other	-	-	-	-	0.0%
User fees, sales and admissions	978,000	869,000	873,791	109,000	12.5%
Contract services					
Municipal	7,584,000	18,310,000	15,112,867	(10,726,000)	-58.6%
Compensation agreements	255,000	2,158,000	1,205,352	(1,903,000)	-88.2%
Corporate and other	1,053,000	2,031,000	904,229	(978,000)	-48.2%
Rent and property interests	374,000	1,300,000	580,630	(926,000)	-71.2%
Fundraising					
Donations	1,170,000	2,271,000	1,095,255	(1,101,000)	-48.5%
The Living City Foundation	412,000	963,000	1,227,558	(551,000)	-57.2%
Investment income	-	-	26,444	-	0.0%
Sundry	61,000	-	-	61,000	
Total Revenue	65,138,000	76,373,000	60,402,009	(11,235,000)	-14.7%

Toronto and Region Conservation Authority

2016 Capital Budget

	2016 Budget	Revised 2015 Budget	2015 Year to Date	\$ Change over 2015 Budget	% Change over 2015 Budget
Expenditures					
Watershed Studies and Strategies					
Watershed Planning and Reporting	2,116,000	1,651,000	832,622	465,000	28.2%
Climate Science	491,000	595,000	508,773	(104,000)	-17.5%
	<u>2,607,000</u>	<u>2,246,000</u>	<u>1,341,395</u>	<u>361,000</u>	<u>16.1%</u>
Water Risk Management					
Water Resource Science	2,742,000	6,200,000	3,675,454	(3,458,000)	-55.8%
Erosion Management	13,823,000	16,869,000	19,369,757	(3,046,000)	-18.1%
Flood Management	2,986,000	3,462,000	1,950,679	(476,000)	-13.7%
	<u>19,551,000</u>	<u>26,531,000</u>	<u>24,995,890</u>	<u>(6,980,000)</u>	<u>-26.3%</u>
Regional Biodiversity					
Biodiversity Monitoring	2,380,000	1,979,000	2,092,637	401,000	20.3%
Ecosystem Management Research and Directions	881,000	812,000	989,128	69,000	8.5%
Forest Management	1,056,000	1,186,000	816,326	(130,000)	-11.0%
Restoration and Regeneration	6,111,000	9,968,000	6,094,766	(3,857,000)	-38.7%
	<u>10,428,000</u>	<u>13,945,000</u>	<u>9,992,857</u>	<u>(3,517,000)</u>	<u>-25.2%</u>
Greenspace Securement and Management					
Greenspace Securement	6,080,000	3,407,000	4,210,920	2,673,000	78.5%
Greenspace Management	1,488,000	2,820,000	1,224,649	(1,332,000)	-47.2%
Rental Properties	-	-	-	-	0.0%
	<u>7,568,000</u>	<u>6,227,000</u>	<u>5,435,569</u>	<u>1,341,000</u>	<u>21.5%</u>
Tourism and Recreation					
Waterfront Parks	2,832,000	3,729,000	1,909,147	(897,000)	-24.1%
Conservation Parks	1,618,000	1,119,000	724,987	499,000	44.6%
Trails	1,880,000	3,864,000	2,857,838	(1,984,000)	-51.3%
Black Creek Pioneer Village	154,000	59,000	516,395	95,000	161.0%
	<u>6,484,000</u>	<u>8,771,000</u>	<u>6,008,367</u>	<u>(2,287,000)</u>	<u>-26.1%</u>
Planning and Development Review					
Development Planning and Regulation Permitting	115,000	-	16,446	115,000	0.0%
Policy Development and Review	600,000	632,000	531,193	(32,000)	-5.1%
	<u>715,000</u>	<u>632,000</u>	<u>547,639</u>	<u>83,000</u>	<u>13.1%</u>
Education and Outreach					
School Programs	5,388,000	5,497,000	2,217,039	(109,000)	-2.0%
Newcomer Services	239,000	189,000	228,120	50,000	26.5%
Family and Community Programs	619,000	762,000	408,534	(143,000)	-18.8%
	<u>6,246,000</u>	<u>6,448,000</u>	<u>2,853,693</u>	<u>(202,000)</u>	<u>-3.1%</u>
Sustainable Communities					
Living City Transition Program	6,589,000	6,196,000	5,347,594	393,000	6.3%
Community Engagement	3,042,000	2,795,000	2,113,805	247,000	8.8%
	<u>9,631,000</u>	<u>8,991,000</u>	<u>7,461,399</u>	<u>640,000</u>	<u>7.1%</u>
Corporate Services					
Financial Management	-	-	-	-	0.0%
Corporate Management and Governance	1,177,000	4,129,000	4,255,388	(2,952,000)	-71.5%
Human Resources	-	-	-	-	0.0%
Information Infrastructure and Management	405,000	500,000	399,498	(95,000)	-19.0%
Vehicles and Equipment	-	-	(44,761)	-	0.0%
	<u>1,582,000</u>	<u>4,629,000</u>	<u>4,610,125</u>	<u>(3,047,000)</u>	<u>-65.8%</u>
Total Expenditures	<u>64,812,000</u>	<u>78,420,000</u>	<u>63,246,934</u>	<u>(13,608,000)</u>	<u>-17.4%</u>
Net Surplus (Deficit)	326,000	(2,046,000)	(2,844,925)	2,372,000	-115.9%
Reserves	175,000	2,744,000	2,942,704	(2,569,000)	-93.6%
Net Budget	<u>501,000</u>	<u>698,000</u>	<u>97,779</u>	<u>(197,000)</u>	<u>-28.2%</u>

Toronto and Region Conservation Authority
2016 Capital Levy Summary by Service Area

Service Area	Peel	Toronto	York	Durham (000s)	Adjala	Mono	Total by Service Area
Watershed Studies and Strategies	692	680	67				1,439
Water Risk Management	2,658	8,940	1,905	342			13,845
Regional Biodiversity	3,344	1,457	915	267			5,983
Land Securement and Management	1,330	400	410	17			2,157
Tourism and Recreation	900	590		129			1,619
Planning and Development Review	558	119	160	60			897
Education and Outreach	3,506	247	683				4,436
Sustainable Communities	3,388	816	527	114			4,845
Corporate Services	163	922	290	42			1,417
	16,539	14,171	4,957	971			36,638
Carryforward (net)	4,094	1,825	325	121			6,365
Total by Municipality	20,633	15,996	5,282	1,092			43,003

Toronto and Region Conservation Authority
2016 Operating and Capital Budget - excluding tangible capital asset expenditures

	2016 Budget	Revised 2015 Budget	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue				
Municipal				
Operating levies	13,552,000	13,285,000	267,000	2.0%
Capital levies	43,004,000	42,691,000	313,000	0.7%
Other	8,843,000	4,533,000	4,310,000	95.1%
Government Grants				
Provincial	3,263,000	3,572,000	(309,000)	-8.7%
Federal	1,861,000	1,277,000	584,000	45.7%
Other	-	-	-	0.0%
User fees, sales and admissions	20,004,000	18,432,000	1,572,000	8.5%
Contract services				
Municipal	8,842,000	19,375,000	(10,533,000)	-54.4%
Compensation agreements	255,000	2,158,000	(1,903,000)	-88.2%
Corporate and other	1,266,000	2,247,000	(981,000)	-43.7%
Rent and property interests	2,993,000	3,631,000	(638,000)	-17.6%
Fundraising				
Donations	1,192,000	2,299,000	(1,107,000)	-48.2%
The Living City Foundation	1,514,000	2,004,000	(490,000)	-24.5%
Investment income	600,000	600,000	-	0.0%
Net gain/loss on sale of tangible capital assets	-	-	-	0.0%
Sundry	143,000	82,000	61,000	
Total Revenue	<u>107,332,000</u>	<u>116,186,000</u>	<u>(8,854,000)</u>	<u>-7.6%</u>

Toronto and Region Conservation Authority

2016 Operating and Capital Budget - excluding tangible capital asset expenditures

	2016 Budget	Revised 2015 Budget	\$ Change over 2015 Budget	% Change over 2015 Budget
Expenditures				
Watershed Studies and Strategies				
Watershed Planning and Reporting	2,569,000	2,227,000	342,000	15.4%
Climate Science	590,000	688,000	(98,000)	-14.2%
	<u>3,159,000</u>	<u>2,915,000</u>	<u>244,000</u>	8.4%
Water Risk Management				
Water Resource Science	2,721,000	6,190,000	(3,469,000)	-56.0%
Erosion Management	14,856,000	17,589,000	(2,733,000)	-15.5%
Flood Management	3,666,000	4,082,000	(416,000)	-10.2%
	<u>21,243,000</u>	<u>27,861,000</u>	<u>(6,618,000)</u>	-23.8%
Regional Biodiversity				
Biodiversity Monitoring	2,554,000	2,152,000	402,000	18.7%
Ecosystem Management Research and Directions	998,000	869,000	129,000	14.8%
Forest Management	1,191,000	1,333,000	(142,000)	-10.7%
Restoration and Regeneration	6,735,000	10,501,000	(3,766,000)	-35.9%
	<u>11,478,000</u>	<u>14,855,000</u>	<u>(3,377,000)</u>	-22.7%
Greenspace Securement and Management				
Greenspace Securement	1,145,000	1,036,000	109,000	10.5%
Greenspace Management	2,726,000	3,981,000	(1,255,000)	-31.5%
Rental Properties	1,841,000	1,830,000	11,000	0.6%
	<u>5,712,000</u>	<u>6,847,000</u>	<u>(1,135,000)</u>	-16.6%
Tourism and Recreation				
Waterfront Parks	1,942,000	2,750,000	(808,000)	-29.4%
Conservation Parks	8,843,000	7,890,000	953,000	12.1%
Trails	1,879,000	3,043,000	(1,164,000)	-38.3%
Bathurst Glen Golf Course	1,239,000	1,225,000	14,000	1.1%
Black Creek Pioneer Village	4,093,000	3,940,000	153,000	3.9%
Events and Festivals	704,000	734,000	(30,000)	-4.1%
Wedding and Corporate Events	1,733,000	1,609,000	124,000	7.7%
	<u>20,433,000</u>	<u>21,191,000</u>	<u>(758,000)</u>	-3.6%
Planning and Development Review				
Development Planning and Regulation Permitting	4,377,000	4,162,000	215,000	5.2%
Environmental Assessment Planning and Permitting	3,248,000	3,175,000	73,000	2.3%
Policy Development and Review	881,000	819,000	62,000	7.6%
	<u>8,506,000</u>	<u>8,156,000</u>	<u>350,000</u>	4.3%
Education and Outreach				
School Programs	7,647,000	9,815,000	(2,168,000)	-22.1%
Newcomer Services	1,279,000	955,000	324,000	33.9%
Family and Community Programs	6,000	99,000	(93,000)	-93.9%
	<u>8,932,000</u>	<u>10,869,000</u>	<u>(1,937,000)</u>	-17.8%

Sustainable Communities				
Living City Transition Program	6,767,000	6,212,000	555,000	8.9%
Community Engagement	4,316,000	4,137,000	179,000	4.3%
	<u>11,083,000</u>	<u>10,349,000</u>	<u>734,000</u>	7.1%
Corporate Services				
Financial Management	2,189,000	1,956,000	233,000	11.9%
Corporate Management and Governance	5,593,000	4,732,000	861,000	18.2%
Human Resources	1,040,000	814,000	226,000	27.8%
Corporate Communications	1,446,000	1,391,000	55,000	4.0%
Information Infrastructure and Management	2,493,000	2,286,000	207,000	9.1%
Vehicles and Equipment	(946,000)	(885,000)	(61,000)	6.9%
	<u>11,815,000</u>	<u>10,294,000</u>	<u>1,521,000</u>	14.8%
Total Expenditures	<u>102,361,000</u>	<u>113,337,000</u>	<u>(10,976,000)</u>	-9.7%
Project Recoveries	<u>(3,063,000)</u>	<u>(3,058,000)</u>	<u>(5,000)</u>	0.2%
Net Surplus (Deficit)	8,033,000	5,869,000	2,164,000	36.9%
Reserves	<u>976,000</u>	<u>2,850,000</u>	<u>(1,874,000)</u>	-65.8%
Net Budget	<u>9,009,000</u>	<u>8,719,000</u>	<u>290,000</u>	3.3%

Toronto and Region Conservation Authority

2016 Operating and Capital Budget - by object classification - excluding tangible capital asset expenditures

	2016 Budget	2015 Budget	\$ Change over 2015 Budget	% Change over 2015 Budget
Revenue				
Municipal				
Operating levies	13,552,000	13,285,000	267,000	2.0%
Capital Levies	43,004,000	42,692,000	312,000	0.7%
Other	8,843,000	4,533,000	4,310,000	95.1%
Government Grants				
Provincial	3,263,000	3,572,000	(309,000)	-8.7%
Federal	1,861,000	1,277,000	584,000	45.7%
Other	-	-	-	0.0%
User fees, sales and admissions	20,004,000	18,432,000	1,572,000	8.5%
Contract services				
Municipal	8,842,000	19,375,000	(10,533,000)	-54.4%
Compensation agreements	255,000	2,158,000	(1,903,000)	-88.2%
Corporate and other	1,266,000	2,247,000	(981,000)	-43.7%
Rent and property interests	2,993,000	3,631,000	(638,000)	-17.6%
Fundraising				
Donations	1,192,000	2,299,000	(1,107,000)	-48.2%
The Living City Foundation	1,514,000	2,004,000	(490,000)	-24.5%
Investment income	600,000	600,000	-	0.0%
Sundry	143,000	42,000	101,000	
Total Revenue	107,332,000	116,146,000	(9,127,000)	-7.9%
Expenditures				
Wages and benefits	58,058,000	54,948,000	3,110,000	5.7%
Contracted services	24,208,000	35,470,000	(11,262,000)	-31.8%
Materials and supplies	5,597,000	7,153,000	(1,556,000)	-21.8%
Utilities	1,112,000	1,008,000	104,000	10.3%
Property taxes	1,229,000	1,088,000	141,000	13.0%
Grants to other organizations	1,935,000	2,487,000	(552,000)	-22.2%
Land	-	-	-	0.0%
Furniture and equipment	-	1,085,000	(1,085,000)	-100.0%
Sundry	246,000	229,000	17,000	7.4%
	92,385,000	103,468,000	(11,083,000)	-10.7%
Internal Recoveries	(16,349,000)	(15,516,000)	(833,000)	5.4%
Internal Charges	16,349,000	15,516,000	833,000	5.4%
	92,385,000	103,468,000	(11,083,000)	-10.7%
Add Amortization	6,914,000	6,810,000	104,000	1.5%
Total Expenditures	99,299,000	110,278,000	(10,979,000)	-10.0%
Net Surplus (Deficit)	8,033,000	5,868,000	1,852,000	31.6%
Reserves	976,000	2,850,000	(1,874,000)	-65.8%
Net Budget	9,009,000	8,718,000	(22,000)	-0.3%