The Lethbridge Young Men's Christian Association Financial Statements For the year ended December 31, 2022

The Lethbridge Young Men's Christian Association

Financial Statements

For the year ended December 31, 2022

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Independent Auditor's Report

To the Board of Directors of The Lethbridge Young Men's Christian Association

Opinion

We have audited the financial statements of The Lethbridge Young Men's Christian Association (the "Association"), which comprise the statement of financial position as at December 31, 2022, and the statements of changes in net assets, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at December 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:



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Independent Auditor's Report (continued)

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Lethbridge, Alberta March 21, 2023

The Lethbridge Young Men's Christian Association Statement of Financial Position

December 31		2022	2021
Assets			
Current			
Cash (Note 2)	\$	2,727,019 \$	2,364,556
Investments (Note 3)		964,601	1,068,895
Accounts receivable		271,984	260,587
Inventory		37,417	47,263
Prepaid expenses	-	61,361	36,112
		4,062,382	3,777,413
Capital assets (Note 4)	***************************************	2,270,554	2,855,186
	\$	6,332,936 \$	6,632,599
	A CONTRACTOR		
Liabilities and Net Assets			
Current			
Accounts payable and accrued liabilities (Note 5)	\$	590,496 \$	447,224
Due to the City of Lethbridge (Schedule 1) (Note 11)	•	113,373	285,533
Deferred revenue (Note 6)		1,053,194	1,068,450
Deposits	_	30,000	20,000
		1,787,063	1,821,207
Deferred capital contributions (Note 8)		2,005,238	2,587,397
		3,792,301	4,408,604
Net assets			
Unrestricted net assets		1,025,315	1,056,207
Net assets invested in capital assets		265,316	267,788
Net assets internally restricted (Note 10)	-	1,250,004	900,000
	-	2,540,635	2,223,995
	\$	6,332,936 \$	6,632,599

Approved on behalf of the board:

March 21/03

The Lethbridge Young Men's Christian Association Statement of Changes in Net Assets

For the year ended December 31	2022
	•

	_	Unrestricted net assets	Invested in capital assets	Internally restricted	Total
Balance, beginning of year	\$	1,056,207 \$	267,788 \$	900,000 \$	2,223,995
Excess of revenue over expenses for the year		316,640	-	-	316,640
Purchase of capital assets		(100,226)	100,226	-	-
Disposal of capital assets		`7,219 [°]	(7,219)	-	-
Additions to deferred capital contributions		54,109	(54, 109)	-	-
Proceeds of capital assets		5,500	(5,500)	-	-
Lifecycle reserve and community reserve		(350,004)	-	350,004	-
Amortization expense		672,139	(672, 139)	<u>-</u>	-
Amortization of deferred capital contribution		(636,269)	636,269	-	-
Balance, end of year	\$	1,025,315 \$	265,316 \$	1,250,004 \$	2,540,635

For the year ended December 31

	_	Unrestricted net assets	Investment in capital assets	Endowment fund	Internally restricted	Total
Balance, beginning of year	\$	837,212 \$	286,759 \$	34,774 \$	550,000 \$	1,708,745
Excess of revenue over expenses for the year		515,250	-	-	-	515,250
Purchase of capital assets		(38,876)	38,876	-	-	-
Disposal of capital assets		46,156	(46,156)	-	-	-
Proceeds of capital assets		5,162	(5,162)	-	-	-
Lifecycle reserve and community reserve		(350,000)	-	-	350,000	-
Amortization expense		680,876	(680,876)	-	-	-
Amortization of deferred capital contribution		(674, 347)	674,347	-	-	-
Endowment fund	_	34,774	<u>-</u>	(34,774)	-	-
Balance, end of year	\$	1,056,207 \$	267,788 \$	- \$	900,000 \$	2,223,995

The Lethbridge Young Men's Christian Association Statement of Operations

For the year ended December 31		2022	2021
Revenue			
Covid-19 supports (Note 9)	\$	125,297 \$	1,528,415
Memberships	•	4,216,023	1,391,535
Programs (Note 7)		2,587,298	1,368,589
Grants and contributions (Note 9)		840,189	1,070,687
Day passes		814,734	371,617
Facility rent		328,399	242,449
Donation revenue		163,000	123,022
Fundraising & sponsorship income		45,000	38,577
GST revenue		100,926	20,155
Miscellaneous		12,044	10,814
		9,232,910	6,165,860
Expenses			
Advertising		73,592	32,123
Affiliation fees		141,477	91,591
Bad debt expense		3,633	81,015
Board expenses		10,180	5,684
Contracted services		142,049	148,480
Foreign exchange loss		199	336
Insurance, licences and memberships		39,407	35,786
Interest and bank charges		131,929	65,675
Office and telephone		292,081	248,695
Philanthropic development		8,960	2,916
Professional fees		38,685	50,950
Rent and utilities		158,937	142,186
Repairs and maintenance		168,939	25,691
Salaries and benefits		2,525,181	2,018,376
Staff and volunteer development		212,937	60,782
Supplies		376,243	197,743
Volunteer development and training		3,951	120
Wages and benefits		4,474,225	2,437,942
		8,802,605	5,646,091
Excess of revenue over expenses before the following items		430,305	519,769
Amortization of capital contributions		636,269	674,347
Investment income		65,807	50,827
Unrealized gain (loss) on investments		(122,022)	45,058
Gain (loss) on sale of marketable securities		(106)	1,139
Management fees on investments		(14, 255)	(14,084)
Community Foundation donation		-	(34,774)
Loss on disposition of capital assets		(7,219)	(46,156)
Amortization		(672,139)	(680,876)
Excess of revenue over expenses for the year	\$	316,640 \$	515,250

The Lethbridge Young Men's Christian Association Statement of Cash Flows

For the year ended December 31	2022	2021
Cash flows from operating activities Excess of revenue over expenses for the year Adjustments for non-cash items	\$ 316,640 \$	515,250
Amortization Amortization of deferred capital contributions Loss on sale of capital assets	 672,139 (636,269) 7,219	680,876 (674,347) 46,156
Change in non-cash working capital items	359,729	567,935
Decrease (increase) in investments	104,294	(75,529)
Increase in accounts receivable	(11,397)	(3,942)
Increase (decrease) in inventory	9,846	(47,265)
Increase in prepaid expenses Increase in accounts payable and accrued liabilities	(25,249) 143,272	(3,412) 4,574
Decrease in due to the City of Lethbridge	(172,160)	(672,386)
Increase (decrease) in deposits	10,000	(2,600)
Decrease in deferred revenue	 (15,256)	(89,261)
	 403,079	(321,886)
Cash flows from investing activities		4 004
Decrease in long-term investments	(400.334)	1,001
Purchase of capital assets	(100,226)	(38,876)
Proceeds on disposal of capital assets Additions to capital contributions	5,500 54,110	5,162 -
·	(40,616)	(32,713)
Increase (decrease) in cash during the year	362,463	(354,599)
Cash and cash equivalents, beginning of year	 2,364,556	2,719,155
Cash and cash equivalents, end of year (Note 2)	\$ 2,727,019 \$	2,364,556

December 31, 2022

Summary of significant accounting policies

Nature and purpose of organization

The Lethbridge Young Men's Christian Association (the "Association") is a not-for-profit organization and a registered charity under the Income Tax Act that is dedicated to the growth of persons in spirit, mind, body and the development of a sense of responsibility to each other and to the global community. The Association utilizes its facilities, programs and services to achieve this objective.

Basis of accounting

The financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. By their nature, these estimates are subject to measurement uncertainty. The effect of changes in such estimates on the financial statements in future periods could be significant. Accounts specifically affected by estimates in these financial statements are capital assets, deferred revenue, deferred capital contributions, accounts payable and accrued liabilities. Actual results may vary from these estimates.

Cash and cash equivalents

Cash and cash equivalents include cash on deposit and term deposits with maturities of less than three months from the date of acquisition

Restricted cash

Restricted cash consists of cash held in a savings account restricted to providing support to the Association.

Capital assets

Capital assets are recorded at cost. The Association provides for amortization using the straight-line method at rates designed to amortize the cost of the capital assets over their estimated useful lives. The annual amortization rates are as follows:

AssetRateLeasehold improvements10 - 20 yearsEquipment5 yearsFurniture and fixtures5 yearsSign20 years

Deferred capital contributions

Deferred capital contributions represent the unamortized portion of contributed capital assets and restricted contributions that were used to purchase the Association's capital assets. Recognition of these amounts as revenue is deferred to periods when the related capital assets are amortized.

December 31, 2022

1. Summary of significant accounting policies (continued)

Revenue recognition

The Association follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted net investment income is recognized as revenue in the year in which the related expenses are incurred. Restricted net investment income that must be added to the principal amount of resources held for endowment is recognized as a direct increase in net assets. Unrestricted net investment income is recognized as revenue when earned.

Membership fees are recognized as revenue over the term of the membership. The portion of the annual memberships paid before year end which relates to months after year end has been included in deferred revenue.

Facility rental revenue is recognized monthly over the term of the lease agreement on a straightline basis.

All other revenue is recognized when the service is performed or the event takes place.

Contributed services

Directors and owners volunteer their time to assist in the Association's activities. These services materially benefit the Association; however, a reasonable estimate of the time spent and its fair market value cannot be made and accordingly, these contributed services are not recognized in the financial statements.

Financial instruments

The Association initially measures its financial assets and liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument. Amounts due to and from related parties are measured at the exchange amount, being the amount agreed up by the related parties.

Financial assets measured at amortized cost are tested for impairment when there are indicators of possible impairment. When a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset or group of assets, a write-down is recognized in net income.

Investments are initially measured at cost. These investments are listed on the market and are subsequently measured at fair market value and recongized in net income.

December 31, 2022

1. Summary of significant accounting policies (continued)

Financial asset impairment

The Association assesses impairment of all its financial assets, except those classified as fair value through profit and loss. Management considers whether there has been a breach in contract, such as a default or delinquency in interest or principal payments in determining whether objective evidence of impairment exists. Impairment is measured as the difference between the asset's carrying value and its fair value. Any impairment, which is not considered temporary, is included in current year earnings.

Leases

Leases are classified as either capital or operating leases. Leases that transfer substantially all of the benefits and inherent risks of ownership of property to the Association are accounted for as capital leases. At the time a capital lease is entered into, an asset is recorded together with its related long-term obligation to reflect the acquisition and financing. Equipment recorded under capital leases is amortized on the same basis as described above. Payments under operating leases are recognized on a straightline basis.

2. Cash

	 2022	2021
Chequing Savings Restricted cash - Casino	\$ 640,033 \$ 51,289 470	303,937 1,039,856
Cash on hand US Chequing account Bingo account	1,000 - 11,462	10,470 1,457 7,089 646
High interest savings account Notice on amounts 90 days - interest savings account	 1,019,457 1,003,308	1,001,101
	\$ 2,727,019 \$	2,364,556

Chequing and savings accounts have varying interest rates from 0% to 5.25%.

The Association has an Independent Revolving Business Loan with a limit of \$150,000 and bears an interest rate of prime minus 1.20%. At year end, the balance owing was NIL (2021 - NIL).

December 31, 2022

3. Investments

Investments are a combination of pooled funds of fixed income and equities and are recorded at fair value. The cost of the mutual funds is \$996,615 (2021 - \$978,886). The chart below shows the breakdown of the single pooled fund owned, ATB Compass Consolidated Balanced Fund.

	 2022	2021
Pooled Funds Fixed income Canadian equities US equities Foreign equities	\$ 590,817 \$ 117,436 103,794 152,554	669,690 136,254 121,877 141,074
	\$ 964,601 \$	1,068,895
Control consts		

4. Capital assets

			2022	2021
	 Cost	Accumulated Amortization	Net	Net
Leasehold improvements Equipment Furniture and fixtures Sign	\$ 1,521,384 1,755,564 1,065,433 250,435	\$ 322,711 \$ 1,243,571 714,241 41,739	1,198,673 \$ 511,993 351,192 208,696	1,272,614 841,289 520,065 221,218
	\$ 4,592,816	\$ 2,322,262 \$	2,270,554 \$	2,855,186

December 31, 2022

5. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities are government remittances of \$63,026 (2021 - \$47,972)

6. Deferred revenue

	D	ecember 31, 2021	Received	Recognized	Repayments	ecember 31, 2022
		2021	Received	necognized	Repayments	2022
Community campaign	\$	786,140 \$	- \$	(17,819)\$	- \$	768,321
Bequest		103,592	-	(3,811)	-	99,781
Membership revenue		27,169	13,012	(4,517)	-	35,664
Casino funds		10,470	-	(10,000)	-	470
Other deferred revenue		22,741	13,485	-	-	36,226
ECE grant		34,103	37,477	(71,580)	-	-
Deferred bingo grants		647	10,817	(97)	-	11,367
Deferred alternative suspension		50,000	50,000	(10,000)	(50,000)	40,000
Deferred non government grant	ı -	1,100	-	(1,100)	-	-
Deferred program revenue		32,488	9,127	-	-	41,615
Deferred Y - Minds grant		<u>-</u>	37,152	(17,402)	-	19,750
	\$	1,068,450 \$	171,070 \$	(136,326) \$	(50,000) \$	1,053,194

The Alternative Suspension program was repaid at the beginning of 2022 as the Association did not start the program until November 2022.

December 31, 2022

7. Program Revenues

Included in Program Revenues is the Affordability Grant of \$871,786 (2021 - NIL)

8. Deferred capital contributions

Deferred capital contributions represent the unamortized portion of contributions received and spent on capital projects. Changes in unamortized capital contributions are as follows:

		_	2022	2021
	Opening balance Capital contributions Amortized capital contributions	\$	2,587,398 \$ 54,109 (636,269)	3,019,130 242,614 (674,347)
		\$	2,005,238 \$	2,587,397
9.	Grant revenues and COVID support			
		_	2022	2021
	City of Lethbridge - operating grant (note 11) Government of Alberta - child care staff accreditation grant Government of Alberta - child care subsidy grant Government of Alberta - childcare transition grant Alberta Jobs Now Progam grant Government of Canada - summer jobs grant Canada Alberta Job grant Other Alternative Suspension grant YMCA Y Mind grant	\$	172,527 \$ 366,798 20,988 31,000 131,171 87,235 3,752 10,000 17,402	557,666 129,656 229,132 - - 126,895 13,896 13,442 - - 1,070,687
			2022	2021
	Canadian Emergency Wages Support (CEWS) Relief Support Funding Early Childhood Educator Recovery and Retention Grant Early Childhood Educators Compensation Grant Canada Emergency Rent Subsidy (CERS) Alberta Government SME Relaunch Grant Critical Worker Benefit	\$	52,425 \$ - 34,103 37,477 1,292	1,365,604 38,686 - - 53,528 32,000 38,597
		\$	125,297 \$	1,528,415

December 31, 2022

10. Restricted net assets

Restricted net assets are amounts internally restricted and set aside by the Association's Board of Directors that are to be used for designated purposes. These internally restricted amounts are not available for other purposes without approval by the Board of Directors.

	 2022	2021
Life Cycle reserve Community reserve fund	\$ 600,000 \$ 650,004	450,000 450,000
	\$ 1,250,004 \$	900,000

December 31, 2022

11. Related party transactions

The City of Lethbridge (the "City") is a related party due to the City's ability to exercise influence over the operations of the Association. During the year, the Association received a net amount of \$172,527 (note 9) in grant funding for operations. If the Association has a net profit in any year from the operations of the Cor Van Raay ("CVR") YMCA, the Association shall reimburse the City in the amount equal to the net profits up to the funding support received in that year. In 2022, the initial advance was \$285,900, net profits for the operations of the CVR YMCA was \$113,373 (schedule 1), resulting in funding for the 2022 year of \$172,257.

The Association has signed an Operating Agreement with the City of Lethbridge for a term effective April 1, 2019 and ending December 31, 2059, at which point the agreement may be expanded for two additional 15 year terms that would end December 31, 2089. The parties can begin renegotiations on or about January 1, 2056 and must be finalized by December 31, 2057.

This agreement covers the operations of Phase 2 of the ATB Centre including the YMCA Area, Leasable Area, City Area, Shared Area and Common Area. The agreement includes funding support from the City of Lethbridge as noted below

The City had committed to provide funding to the Association up to a maximum of \$4,716,200 payable over a four year period which commenced in 2019. In 2019 and 2020, the expected funding was \$2,192,700 and \$1,394,400 respectively, which resulted in total funding actually received of \$4,515,022. The variance is due to a COVID-19 clawback when the facility was not operational. In 2022, \$285,900 was received of which \$113,373 is being paid back to the City of Lethbridge.

	<u>Act</u>	cual received	Returned	Revenue recognized
2019 2020 2021 2022	\$	2,190,280 \$ 1,195,642 843,200 285,900	(832,222) \$ (275,539) (285,533) (113,373)	1,358,058 920,103 557,666 172,527
	\$	4,515,022 \$	(1,506,667)\$	3,008,354

(a) In addition to the above, the City has committed to provide funding to the Association to a maximum of \$1,143,600 payable over a four year period, which will commence in January 2023.

2023	\$	285,900
2024		285,900
2025		285,900
2026	_	285,900
	_	1,143,600

December 31, 2022

12. Commitments

Melcor Lease

The Association has entered into a lease agreement with Melcor REIT Limited Partnership for the opening of the Roundstreet Early Learning and Child Care Centre, located at the Melcor Centre. The term is for 15 years beginning October 1, 2018. The first 18 months of the lease were rent free. The Association's total commitment under this lease agreement, exclusive of occupancy costs, on a calendar year basis is as follows:

2023 2024 2025 2026 2027 Subsequent years	\$ 65,951 66,355 70,793 74,795 74,795 464,070
	\$ 816,759

Enigma Lease

The Association has entered into a lease agreement with Enigma Properties Inc. for Redwood Day Early Learning and Child Care Centre, located in the Forestry Ave Mall. The term is for 10 years beginning February 1, 2020 and terminating on November 30, 2029. The Association's total commitment under this lease agreement, exclusive of occupancy costs, on a calendar year basis is as follows:

2023 2024 2025 2026 2027 Subsequent years	\$ 28,845 29,115 29,115 32,080 32,350 73,866
	\$ 225,371

13. Financial instruments

Transactions in financial instruments may result in an Association assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments.

(a) Fair value

The fair value of current financial assets and current financial liabilities approximates their carrying value due to their short-term maturity dates. The fair value of long-term financial liabilities approximates their carrying value based on the presumption that the Association is a going concern and thus expects to fully repay the outstanding amounts.

(b) Market risk

The Association is subject to market risk with respect to its investments. The values of these investments fluctuate as a result in changes in equity prices, interest rates, or other factors affecting the values of the investments.

December 31, 2022

13. Financial instruments (continued)

(c) Credit risk

The Association does have credit risk in accounts receivable. Credit risk is the risk that one party to a transaction will fail to discharge an obligation and cause the other party to incur a financial loss. The Association reduces its exposure to credit risk by performing credit valuations on a regular basis; granting credit upon a review of the credit history of the applicant and creating an allowance for bad debts when applicable. The Association maintains strict credit policies and limits in respect to counterparties.

(d) Liquidity risk

The Association does have a liquidity risk in the accounts payable and accrued liabilities. Liquidity risk is the risk that the Association cannot repay its obligations when they become due to its creditors. The Association reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due; maintains an adequate line of credit to repay trade creditors and repays long term debt interest and principal as they become due.

(e) Interest rate risk

Interest rate risk arises from the possibility that change in interest rates will affect future cash flows or the fair values of interest-bearing financial instruments held by the Association.

14. Note to Schedule 1

The schedule 1 provides the calculation to determine the amount due to the City of Lethbridge from the Operating Agreement.

15. Comparative Information

The comparative figures have been restated to conform to current year financial statement presentation.

The Lethbridge Young Men's Christian Association Schedule 1 - Net Excess of Revenues over Expenses of Phase 2 (Cor Van Raay YMCA)

For the year ended December 31	2022
Revenues	
Grants	\$ 805,222
Memberships	4,216,023
Programs	1,426,370
Daily admissions	814,734
Facility rentals	328,399
Donation revenue	50,427
GST revenue	100,926
Miscellanious	12,044
Fundraising and sponsorship income	10,000
	7,764,145
Expenses	
Salaries and wages	5,895,613
Office and telephone	272,918
Supplies	359,526
Contracted services	137,804
National	138,477
Bad debts expense	3,633
Interest and bank charges	125,440
Staff and volunteer development	192,822
Professional fees	38,684
Advertising	72,900
Insurance	35,440
Repairs & maintenance	157,252
Board	10,180
Philanthropy development	8,961
Rent and utilities	1,021
Volunteer development and training	3,951
Shared services allocations	(153,854
	7,300,768
Excess of revenues over expenses before allowable reserves	463,377
Allowable reserves	
Community initiatives reserve	200,004
Lifecycle reserve	150,000
	350,004
Due to the City of Lethbridge - Total (Note 11)	\$ 113,373